

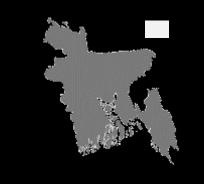
FIBAC 2019

PRATEEK ROONGTA, MANAGING DIRECTOR & PARTNER, BCG

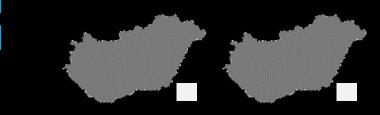
How big really is digital payments in India?



Estimated value of UPI txns in FY20







2 times Hungary's GDP



3 times Sri Lanka's GDP



Data Access

600 mn internet users by 2019

Unprecedented growth and innovation



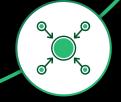
Start-ups

375 fintechs, \$700 mn last year



Entry of Bigtechs

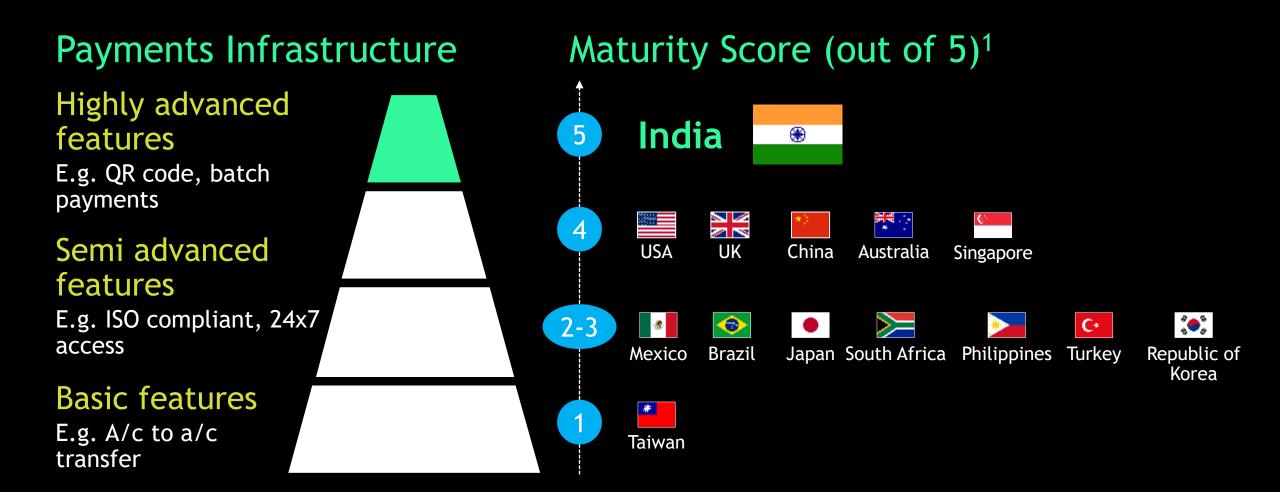
Google, Whatsapp, Amazon



Consolidation

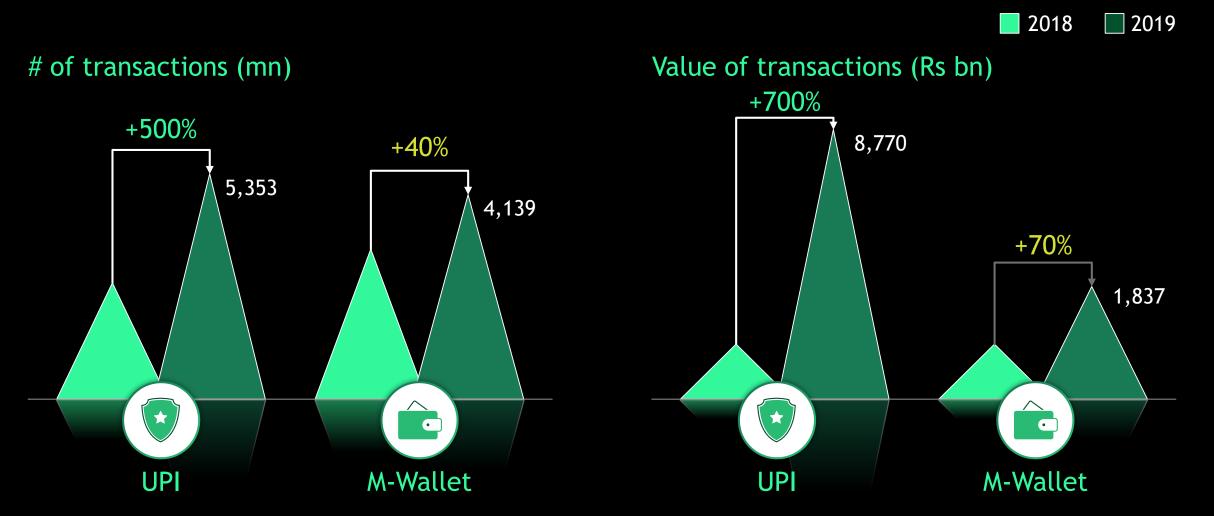
Flipkart acquired PhonePe, Axis Bank acquired Freecharge, PayU acquired CitrusPay

Our payments infrastructure today leads the world



^{1.} FIS assigns scores to countries basis sophistication of payment system and future potential for innovations, highest score of 5 Source: FIS - Flavors of FAST report 2018

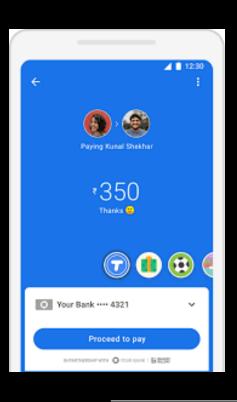
UPI has been game changer - bigger than m-wallets



Note: UPI was operational from April 2016, UPI transactions and value also include loading of mobile wallets Source: Target Financials, RBI

Use cases of UPI based payments have proliferated

From P2P transfers.. ...to m-commerce.. ...and mass retail

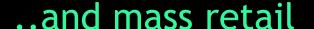
















Riding on UPI, "big-tech" disrupting payments

Global tech giants entering market...



- 45 mn monthly users
- 3 lakhs locations



- 150 mn users to tap
- 80% txns outside Tier-1



- 200 mn monthly active users
- 1 Mn users, full-scale launch underway
- Owned by Facebook

...and backing domestic players





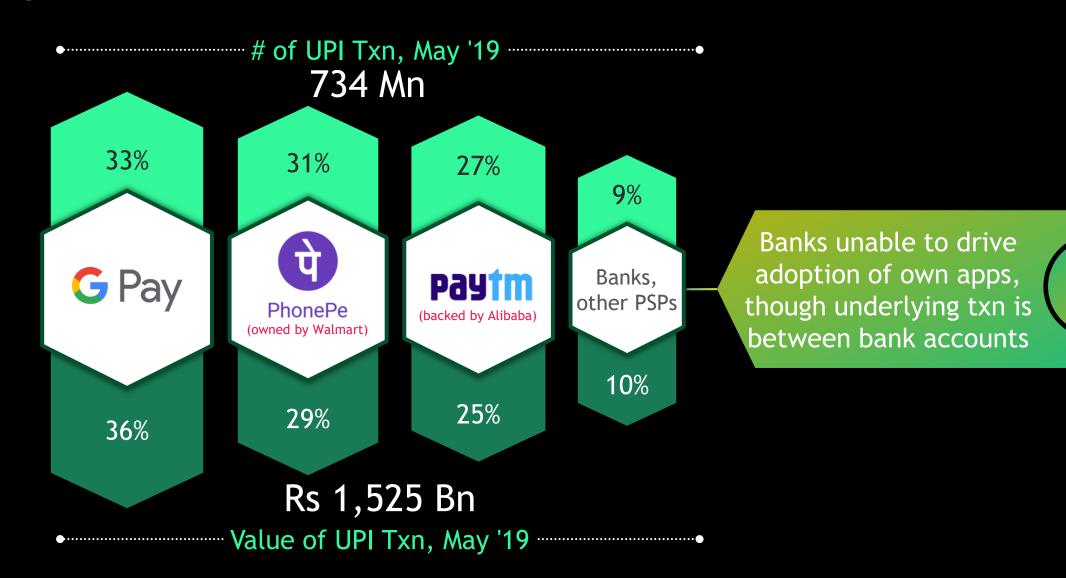
- Alibaba backed (38% stake)
- 350 mn customers, 12 mn merchants





- Walmart acquired with Flipkart (80% stake)
- 185 mn customers, 5 Mn merchants

Big-tech have 90% share of UPI txns





What is the next frontier for digital payments in India? What will make cash really disappear?

Crystal balling the future - what lies in store



Can banks become digital giants faster than the digital giants can become banks?



What will differentiate the winners in this evolving landscape?



What further role can regulator and government play?